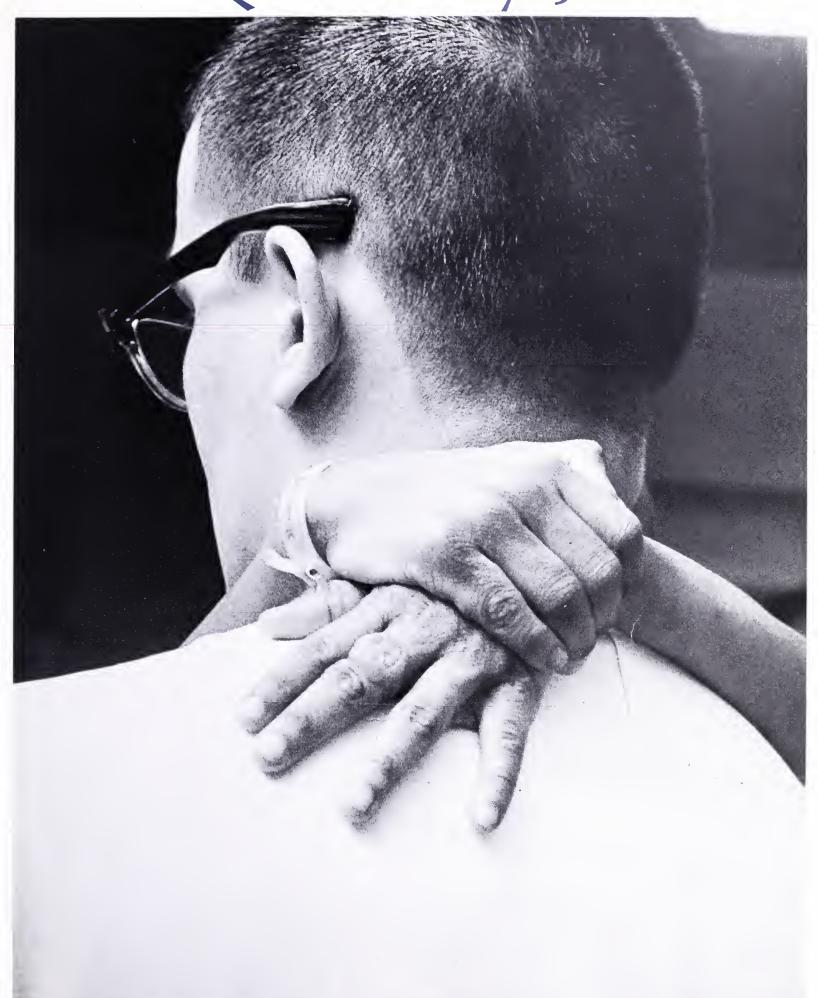
The Quarterly Journal



St. Luke's Hospital 1963 Annual Report Issue



ST. LUKE'S: THE FACE OF THE HOSPITAL

The pathos and humor, the dedication and compassion, the apprehension and gratitude which are mirrored in the faces of patients and staff in a modern hospital, supply for free-lance photographer Esther Bubley a rich medium with which to express her creative talents.

No stranger to St. Luke's, Miss Bubley first came to the hospital in 1951. A series of photographs of the out-patient department taken then won third prize out of 1,700 entrants in a Life Magazine competition for young photographers. Those first Bubley St. Luke's photos have been exhibited at the Museum of Modern Art, the Metropolitan Museum, and in various photography annuals.

Since then, between magazine and other commercial assignments, Esther Bubley has returned many times to St. Luke's to photograph the drama she first captured on film 13 years ago. The series of pictures on the pages of this Annual Report issue of the Journal represent her latest photographic exploration of St. Luke's, and the face of the Hospital.

The Quarterly Journal

Published every three months for the friends of St. Luke's Hospital, N. Y.

VOL. 1, NO. 1 This first issue of the St. Luke's Hospital Quarterly Journal embodies a report of activities for the year 1963. Subsequent issues will discuss some of the Hospital's many programs and activities in the fields of patient care, teaching and research. The aim of the Quarterly Journal is to bring the Hospital closer to those many friends whose generosity and support make possible the continued excellence and progress of St. Luke's.

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Harold M. M. Tovell, M.D., Director, Obstetrics and Gynecology





Since it is evident that soon the physical merger with St. Luke's is to become a reality, it is appropriate to point out some of the responsibilities, advantages and challenges that lie ahead for us at Woman's Hospital as we take our place beside our colleagues in St. Luke's Hospital.

Maintaining the heritage of a proud medical institution depends on efforts in three areas: 1) the zealous guarding of traditions, and the preservation of excellence in its field; 2) the rapid adoption and assimilation of newly available knowledge and techniques; 3) the cultivation of those things which will contribute to leadership in the specialty that it helped so much to develop.

* * *

The tradition of excellence at Woman's Hospital continues to rest both on good patient care through the Nursing Service and clinical training through the Residency Program.

The Nursing Service, under the able guidance of Miss Gwen Collier, is being organized administratively to conform to standards in teaching hospitals throughout the country today.

Nurses are being encouraged to obtain postgraduate degrees. Classes are being given to Nurses aides to allow these capable girls more responsibility. In addition, a program of Prepared Childbirth Classes for all expectant mothers has been organized and is now underway.

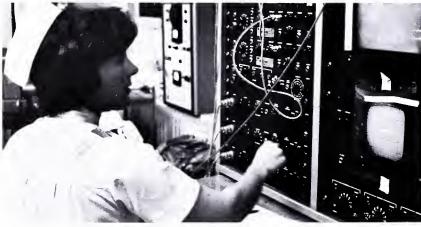
The Residency Program is being strengthened and extended. The former system of appointing one resident every three months had its merits when the demand for specialized training on the part of general surgeons in the gynecologic field was great. Now however, it is gradually being changed to appointing four second assistant residents each July 1st, to conform with other leading obstetrical and gynecological institutions throughout the country. An additional fourth year is now offered to two "Chief Residents" wanting an increased experience in operation techniques. Their presence will permit an additional degree of responsibility and independence to the resident staff.

The adoption and assimilation of newly available knowledge and techniques, will to a large extent depend upon association and cooperation with our colleagues at St. Luke's. Woman's Hospital's importance and success in developing the specialty and in the training of specialists was, perhaps, the result of its existence as a separated and isolated center, where energies were devoted to a single purpose. Such isolation is not only conducive, but frequently essential, for the development of intellectual and technical disciplines.

During the growth and development of this specialty however, other medical specialties were developing at an equally rapid rate. Not infrequently were areas once considered the province of the obstetrician and gynecologist trespassed upon by these other specialties. Thus,







the general surgeon, urologist, internist, radiologist, radiotherapist, pediatrician, psychiatrist, sociologist, endocrinologist and biochemist, to mention a few, have all invaded the territory of the obstetrician and gynecologist. But these "Invasions" have been reciprocal. By employing techniques and methods of other specialties and by developing some new ones of their own, obstetricians and gynecologists have been expanding their fields of interest and activity. In so doing, they have furthered their knowledge of reproductive and neonatal physiology, problems of population-control, cancer of the female reproductive system and congenital and endocrine abnormalities. Such excursions into areas far removed from that of the midwife or the vaginal surgeon have developed naturally from close and stimulating exposures to new developments, ideas and applications employed by other medical disciplines, and reflect the vitality of obstetrics and gynecology as a specialty.

Woman's Hospital, however, partly as a result of its isolation, and partly because of its fundamental purpose to teach and train technically expert gynecologists and obstetricians, has not shared adequately in this scientific exchange. Woman's Hospital at 114th Street will afford opportunities for specialists in the various clinical and laboratory disciplines to associate, compete, cooperate and mutually stimulate one another and will allow each to apply his ideas and techniques to his particular fields of interest.

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The cultivation of leadership in our expanding specialty, necessary to retain our earned reputation and to qualify as an affiliated teaching institution, will give the evidence from which other obstetrical and gynecological departments in the country will judge our excellence. The basis of this task is well established in the large patient load, consisting of some 2,500 obstetrical cases, 3,500 gynecological operations and over 30,000 clinic visits a year.

From this source of patient material will emerge much of the contribution of Woman's Hospital to the future. Patient care: in the form of Prepared Childbirth Classes, Family Consultation Clinics, Cancer Detection and Follow-up Clinics, Fertility and Endocrine Clinics and Ob-

stetrical Medical Clinics need further development; Teaching programs to attract the undergraduate, graduate and post-graduate students are in need of development; Refresher courses for practitioners desiring specialized knowledge and experience are obligations for consideration by a teaching institution. Research programs with the active participation of the resident either in the laboratory or at a clinical level, or both, are essential in order to complete the training of the obstetrician and gynecologist of tomorrow. Full realization of these broad programs cannot fail to maintain the identity of Woman's Hospital's great past and further its reputation in the future.

While patient care and teaching programs provide the bulk of the evidence by which both patients and associates will judge our excellence, it remains for the research programs to complete the total picture which our colleagues will evaluate to judge our qualifications as an affiliated teaching institution.

The final question is then: how can we develop research programs which will create a stronger reputation of quality and leadership? The answer will be found in one or more of three possible ways: 1) The development of subspecialities, under the direction of staff members with special interest in such areas as endocrinology, fertility, cancer therapy, urology and cardiology. 2) The use of consultants from other clinical disciplines and basic science laboratories (urology, internal medicine, anesthesia, pediatrics, biochemistry or cytology) who are attached to the obstetrical and gynecological staff on a moderately permanent basis so as to identify themselves with the specialty and its problems. 3) The appointment of a nucleus of geographic full time personnel who, with considerable financial sacrifice on their part, will devote their time and energies to teaching and developing co-ordinated research programs.

The responsibility for preserving the traditions and qualities of excellence of our heritage is the challenge we accept as we move north to 114th Street. The advantages of a new hospital, and new equipment, combined with the stimulating environment of a growing academic institution should serve to inspire our spirit with a sense of dedication to justify our true purpose.





During the year, our Hospital continued to fulfill its role as a major center of health and healing in the city. Attesting to this are thousands upon thousands of men, women, and children cared for during the past 12 months at the three St. Luke's units. Their health has been the institutional concern of St. Luke's Hospital, and the personal concern of the thousands of doctors, nurses and others who staff St. Luke's, Woman's and Convalescent Hospitals.

We watched the start of construction for the new Woman's Hospital and experienced the thrill of seeing this magnificent new building take shape. Two generous grants; one from the Rockefeller Foundation, the other from the National Institutes of Health made possible the addition of two floors to the Woman's Hospital building to house laboratories and offices of the Nutrition Research Center, a combined project of Columbia University's Institute of Nutrition Sciences and our Department of Medicine.

A tightly knit group of physicians and trustees spent a major part of the year successfully soliciting gifts for the Dual Century Fund to finance construction of both the new Woman's Hospital and the proposed Service and Research building. Year's end saw the fund over \$7,300,000.

In all things St. Luke's moved forward: A record number of applications for appointments as interns indicates the growing reputation of St. Luke's as a teaching center... The opening of what many believe to be the finest Intensive Care Unit in the Metropolitan area highlights a continuing advance in standards of patient care ... A growing research program plus plans for exciting projects indicate the ceaseless striving for new knowledge on the part of the staff.

That St. Luke's has achieved its present state of excellence, eagerly looking forward to an expanding future, is the result of the generosity of many. The endowment which their gifts have created allows us to maintain a large ward serv-







ice and to carry on an aggressive teaching program. Current gifts and grants support the burgeoning research program and provide the capital funds necessary for our new buildings.

In this, my first message to you all as President, may I pay tribute to my predecessor, Jarvis Cromwell, now elevated to the post of Chairman of the Board. His sense of dedication to St. Luke's has been an example to all of us and his tenure as president has established a standard against which I must judge my service in this office. St. Luke's is indeed fortunate to have such a man serving it still.

While we all realize that St. Luke's excellence is due to the efforts of many, I would also like to pay tribute to the contributions of both retiring Medical Board President, Dr. Harold A. Zintel and our Executive Director, Mr. Charles W. Davidson.

In his first complete year as Executive Director, Mr. Davidson has been a tower of strength

to the entire Hospital. He has guided us through a year of labor problems, policy changes, and great physical expansion. As President I have valued his counsel and I know my fellow trustees join me in expressing sincere appreciation.

As President of the Medical Board for two years, Dr. Zintel has kept the trustees advised of the important decisions and deliberations of the Medical Board and has advised the trustees on those scientific and medical matters upon which we have had to act. During these two years the entire hospital has benefited from his leadership and while we regret his loss as president of the Medical Board we rejoice that he continues in a place of importance as Director of Surgery. To him also goes the appreciation of all.

To all of you—friends of St. Luke's—may I extend greetings and express to each of you the hope that you will join me during 1964 in helping St. Luke's to continue its service to humanity through patient care, education and research.

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St. Luke's Hospital

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Executive Director of the Hospital, Charles W. Davidson

















114 years and

Charles W. Davidson, Executive Director



Messrs. Davidson, Gooby, Wright

The office of the Executive Director is situated on the ground floor of the Plant Pavilion overlooking Morningside Drive. Given favorable luck with elevators and assuming no stops to talk with staff members (which never happens) it takes 250 strides and at least 5 minutes to get from my office to the surgical research floor on the tenth floor of the Clark building, the farthest point away in the General Hospital. The Woman's Hospital is three blocks away. Convalescent Hospital is 30 miles away. St. Luke's is not one, but three large and dispersed hospitals employing more than 2,300 people.

The problems inherent in such a widely scattered operation are many. The active development during 1963 of a strong administrative team concept is helping to surmount these problems however. During the year labor union attempts to organize St. Luke's workers were met, administratively, by this team and the election, which resulted in the union's defeat by a 2 to 1 margin indicate the value of the co-operative concept.

Another means of reducing not only administrative problems but also certain financial strains as well as improving patient care facilities will occur with the arrival early next year, of the Woman's Hospital next to the main Hospital. This physical merger is described in detail by Dr. Tovell elsewhere in this issue.

The construction of the Woman's Hospital building is a dramatic symbol of St. Luke's overall progress during the year. Not only did we watch the Woman's building rise, but saw also the opening of our new Intensive Care Unit, a renovation of the Scrymser lobby financed by the St. Luke's Auxiliary and widespread redecoration of patient areas.

Planning for a new garage and apartment building was begun late in the year, and much time was given to further refinement of plans for the proposed Research and Special Services building. At the urging of Dr. Raymond Trussell, New York's Commissioner of Hospitals, St. Luke's looked into the feasibility of operating an ambulance service. By the end of the year, agreement in principle was given, but many problems remained to be resolved before service might begin.

And with all this, the essential life saving business of the hospital continued. In all, 75,000 people received care: in clinics, emergency room, wards and private rooms. Nearly 500 young men and women participated in the educational programs. And 100 research projects inched closer to unlocking new scientific truths.

St. Luke's entered its 115th year pleased at the accomplishments of the past and committed to a future of further excellence, growth and development. Such confidence is the result both of an excellent staff and of hundreds of good friends whose encouragement sustains us.

a long walk



ADMINISTRATIVE PERSONNEL Executive Director Charles W. Davidson

FOR ST. LUKE'S HOSPITAL:
Associate Director
E. Grey Gooby
Assistant Director
Arthur R. Slothower
Administrative Assistant for
Ancillary Clinical Services
F. Dennis Harrington

FOR THE WOMAN'S HOSPITAL:

Director
Carl P. Wright, Jr.

FOR THE CONVALESCENT HOSPITAL:

Medical Director
Stanley S. Bergen, Jr. M.D.

Administrator
Benita Cirulis















Condensed Statement of Income and Expense for the Year Ended December 31, 1963

	GENERAL HOSPITAL	CONVALESCENT HOSPITAL	WOMAN'S HOSPITAL	
NET OPERATING INCOME	\$ 9,285,150	\$297,847	\$2,078,405	\$11,661,402
OPERATING EXPENSES				-
Salaries and Wages	\$ 7,726,558	\$442,638	2,114,019	\$10,283,21\$
Supplies and Expenses	3,332,633	193,987	736,660	4,263,280
Recovery of Expenses (Deducted)	(252,235)	(21,706)	(S6,193)	(330,134)
NET OPERATING EXPENSES	\$10,806,956	\$614,919	\$2,794,486	\$14,216,361
NET OPERATING LOSS	\$ 1,521,806	\$317,072	716,081	\$ 2,554,959
SUPPLEMENTARY INCOME				
Income from Investments	\$ 922,06S	\$ 67,197	277,455	\$ 1,266,717
Income from Estates and Trusts	67,647	-0-	318	67,965
Donations for General Purposes	111,714	2,500	S7,102	171,316
United Hospital and Greater New York Fund	92,865	26,906	35,828	15S,599
Income from Special Funds	485,811	124,127	18,948	628,886
Social Service Income	70,968	-0-	13,476	84,444
Miscellaneous Income	6,422		(3,473)	2,949
TOTAL SUPPLEMENTARY INCOME	\$ 1,7\$7,492	\$220,730	\$ 399,654	\$ 2,377,876
PROFIT (LOSS) AFTER				
SUPPLEMENTARY INCOME	\$ 235,686	\$ (96,342)	\$ (316,427)	\$ (177,083)
NON-OPERATING EXPENSES	\$ 62,333	\$ -0-	\$ 14,576	\$ 76,909
PROFIT (LOSS) BEFORE				
PROVISION FOR DEPRECIATION	\$ 173,3S3	\$ (96,342)	\$ (331,003)	\$ (2\$3,992)
PROVISION FOR DEPRECIATION	\$ \$44,907	26,043	\$ 51,537	\$ 622,487
EXCESS OF EXPENSES OVER				
INCOME FOR THE YEAR	\$ 371,854	\$122,38S ————	\$ 382,S40 	\$ 876,479

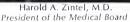
^{*}Donations for General Purposes in the amount of \$19,733 received by the General Hospital have been allocated to the Woman's Hospital by the Board of Trustees

1963	2,295	S26,950	S1,924	7,378	11,477	66,963	247,004	1,174,640	\$3,917	S,133
	Births	Laboratory Determinations	Diagnostic X-Rays	Radiation Therapy Treatments*	Operations	Physical Therapy Treatments	Prescriptions	Meals Served	Social Service Interviews	Transfusions
1962	2,390	498,277	49,108	5,670	11,122	68,015	281,704	1,281,793	50,250	4,99\$

*Cobalt 60	S,194	3,593
Deep X-Ray	1,453	1,457
Superficial X-Ray	409	72
Radium Insertions	38	S0
Radioisotopes (therapeutic)	216	115
Chemotherapy + Hormone	68	23











...To the Cause of Excellence

St. Luke's had its beginning more than 100 years ago as a simple instrument of charity and good works. In the intervening century it has remained a very essential community institution dedicated to the care of the sick. In addition, the hospital assumed substantial programs in the education of doctors and nurses and research into the nature and cure of disease.

Directing and overseeing each of these threeaspects of the hospital's activities are the clinical departments and the Medical Board. Through its various committees, the Medical Board reviews the medical and surgical activities of the hospital, reviews new medications as they become available, helps to plan new construction, establishes new policies which relate to patients and patient care, approve of prospective members of the attending staff and the house staff, supervise the training progams and so on. The day to day care of patients and the direct conduct of teaching of research are the responsibility of the clinical services under their directors. As medical practitioners the staff physicians and surgeons care for their own private patients; as teachers they oversee the care of others in wards and clinics by instructing and working with interns and residents. In addition, many find time to engage in research. Many attend the regularly scheduled rounds and conferences of their own and related services. A significant proportion of the Medical Board and Hospital staff consists of physician scientists who devote their

full time to clinical work, teaching and research activities within the Hospital. Their contributions to the programs of the hospital have played an important role in St. Luke's emergence as a major center for medical education.

As a center for patient care and treatment, the hospital continues to advance. An Intensive Care Unit designed to concentrate specialized equipment and personnel in an area devoted to the care of the seriously ill went into operation in January of 1963. The success of this facility (developed in what had been an almost abandoned area of the hospital), has been due to the cooperative efforts of several departments and services. The detailed pre-planning and skillful operation of the Unit have resulted in an exemplary new service for patients.

The clinics and emergency room continued to operate at peak loads during 1963. Visits to clinics at both St. Luke's and Woman's Hospitals totalled 140,000 and emergency room calls at St. Luke's neared 54,000. Expectations are for continued increases in these figures in 1964.

In-patient occupancy, which maintained a high rate, showed a further increase by the final months of the year. Ward, private and semi-private facilities were, by December, developing waiting lists. In all, 75,000 men, women and children received care last year in clinics, the emergency room, and as in-patients.







The training of young doctors is a major concern of the entire hospital and its staff. The continuing education of these young men and women, graduates of medical schools, and the medical and surgical care which, under supervision, they give to patients in clinics and wards are of course inseparable. The continued excellence of their training accounts for St. Luke's consistent good fortune in attracting top ranking medical school graduates as interns, and an outstanding resident staff. During 1963, 105 interns and residents furthered their medical education here.

St. Luke's close teaching affiliation with Columbia University's College of Physicians and Surgeons continued and during the year 58 second and fourth year P & S students furthered their training on the wards and clinics of the hospital. Fifty members of St. Luke's medical staff hold teaching appointments at P & S.

Also of note were the appointments of three new chiefs of service. At Woman's Hospital, Dr. Harold M. M. Tovell assumed directorship of the St. Luke's Obstetrical and Gynecological service. Dr. Tovell looks forward to the coming move of Woman's Hospital next to the main St. Luke's complex and pledges to further the educational program of his service as the wide resources of St. Luke's become immediately available.

Dr. Louis S. Blancato became the new Director of Anesthesiology, succeeding Dr. G. Edgar Burford who remains on the active staff. Here again the plan for the future is a broadened educational program as well as continued excellence of the Anesthesiology service.

The Pediatric department at the close of the year looked forward to the arrival of Dr. Stuart Stevenson as head of that service on April 1st, 1964. Dr. Stevenson is now head of Seton Hall Medical School's Pediatric department. He comes also looking forward to the opportunities for the teacher in graduate medical education. Dr. Stevenson will succeed Dr. Frederick Eagle, now an assistant to the Dean of the College of Physicians and Surgeons, Columbia University.

More than 100 research projects RESEARCH were underway by the end of the year, supported by \$820,000 in private and governmental grants. These research laboratories were spread over almost every building of the hospital. Parts of nearly all floors of the various hospital buildings are now devoted to research activities. Everyone involved looks forward eagerly to completion of both the Woman's Hospital building, whose 9th and 10th floors will house the Nutrition and Metabolism Research laboratories, and to the start of construction of the Research and Special Services building, on the site of the Vanderbilt building. This second structure will centralize most of the remaining investigative activity.

Twelve full-time physician-scientists supervised much of the investigative activities of the department of Medicine. The research activity of other services was carried out under the direction of the chief of service by members of the department.

Staff members continued as in past years to make important contributions to medical literature. Seventy-five papers were published, and, in addition, approximately 150 presentations or panels were given to both lay and professional groups.

In the Department of Medicine, active research programs were carried out in cardiology, cardio-pulmonary physiology, hematology, gastrointestinal physiology, endocrinology, renal physiology and community health studies. While space does not permit even a condensation of these projects, a few examples can be given.

The Nutrition-Metabolism research group continued to investigate problems of malabsorption of fats using a number of new, synthetic, fats. This group also explored the effect of certain dietary substances on the requirement for vitamin E in both infants and adults. New approaches to the management of hypercholesteremia were studied, and a variety of other projects concerned with nutritional and metabolic diseases and functions are underway.

The cardio-pulmonary laboratory continued its diagnostic studies of the heart and heart functions through catheterization of the chambers of the heart, and increased emphasis was seen this year in diagnosis of lung disease and lung function.

A relatively new procedure, in which a catheter is passed through the pulmonary artery into a portion of the lung permits detailed investigation of the effect on the lung of certain medications, induced both intravenously or orally. Other studies and measurements of lung func-

tion are also possible in what previously would have required drastic operative procedures.

The Hematology Unit continues its investigations of blood disorders, particularly sickle-cell anemia, a frequently fatal disease affecting principally Negroes.

Primary research activity in the Department of Surgery has been in the area of experimental organ transplants, particularly the kidney. As a corollary, studies have been done on the effects of certain drugs in achieving tolerance to the foreign organ. In addition to kidney transplants some work has been done in transplanting lung and spleen.

Experience has also been gained in placing artificial valves into the heart.

Other projects included one in which the techniques of Bouginage and steroid therapy in acute corrosive esophagitis were compared. Another project in cooperation with the bacteriology division of the pathology department, sought to evaluate skin germicides.

St. Luke's continued as one of the 67 hospitals in the country participating in a program designed to test newer chemical agents in the treatment of cancer. Also St. Luke's Hospital is participating in a nationwide study of a combined chemical and surgical treatment of cancer of the stomach.

Certain research activities at Woman's Hospital also investigated the effect of experimental chemotherapeutic agents on tumor tissue. Pre-







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liminary work has been started on a Bio-acoustical laboratory and studies have been made testing the practical application of ultrasonic diagnostic equipment in locating and identifying abnormalities in the body cavities.

In the Department of Urology researchers have studied the value of radiography in the assessment of kidney injury and the function and effect of a new chemotherapeutic drug on infected kidneys. Other staff members are carrying out investigations of several specific urinary and reproductive disorders.

The *Dermatology* service reports continued work both in studies of dermatological problems in the older patient and of gyneco-dermatological disease.

The Radiology service reports major emphasis on two projects in which the staff participated, "Dissecting Aneurysms of the Aorta" and "Skeletal Manifestations of the Marfan Syndrome."

The members of the Medical Board, under the leadership of Drs. William S. Norton, II, and Frederick R. Thompson, have taken an active role in raising money for the Dual Century Fund. And, through its Study and Planning Committee, the Medical Board has also had a major role in the preliminary planning of the buildings for which the funds are being raised.

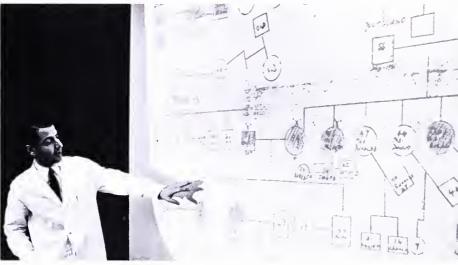
During the year, the Medical Board sadly noted the passing of several esteemed colleagues: Dr. Ralph Barrett, Consulting Obstetrician and Gynecologist; Dr. John H. Keating, Consulting Physician; Dr. Frederick H. Wilke, Consulting Pediatrician; Dr. William H. Berry, Attending Surgeon; Dr. Wesley C. Bowers, Consulting Otolaryngologist; and Dr. Ralph A. Hurd, Consulting Obstetrician and Gynecologist. Memorial funds for each have been established and friends and associates have contributed toward the establishment of permanent memorials for these fine men.

The Medical Board eagerly anticipates the move of Woman's Hospital to its new quarters for the proximity of St. Luke's two major units will permit greater co-operation between the two staffs.

Finally, I would like to say a personal word of appreciation in my second report to all those members of the Board of Trustees and physicians with whom I was privileged to work closely during my two years as President of the Medical Board. Their dedication to both St. Luke's and to the cause of excellence has made the office not just a responsibility but an experience to be cherished.

The complete report of each department of St. Luke's will be presented by the Directors of each department in the "St. Luke's 1963 Scientific and Statistical Reports" to be issued during the summer of 1964. Included will be details of the activities of the following services: Anesthesia, Dermatology, Medicine, Obstetrics and Gynecology, Ophthalmology, Oral Surgery and Dentistry, Orthopedics, Otolaryngology, Pathology, Pediatrics, Physical Medicine, Psychiatry, Radiology, Surgery, and Urology.







Albert C. Herring, M.D.
Reginald A. Higgons, M.D.
John G. Hill, M.D.
James G. Hilton, M.D.
Elizabeth B. Hinckley, M.D.
Walter Hipp, M.D.
Eugene L. Hoch, M.D.
George F. Hoch, M.D.
Frederick C. Hunt, M.D.
Ralph A. Hurd, M.D.**
Leonard L. Hyams, M.D.
Jed H. Irvine, M.D.
Herbert F. Jackson, M.D.
Carl T. Javert, M.D.
Oswald R. Jones, M.D.
John H. Keating, M.D.**

John H. Keating, Jr., M.D. Richard P. Keating, M.D. William T. Kennedy, M.D. W. Graham Knox, M.D. Juan Larralde, M.D. Van Peter Latsey, M.D. Leonard M. Liegner, M.D. Barbara J. Logan, M.D. Earl A. Loomis, M.D. William F. MacFee, M.D. Locke L. Mackenzie, M.D. James P. Marr, M.D. Ashby G. Martin, M.D. Robert McClanahan, M.D. Uncan R. McCuaig, M.D. Victor C. McCuaig, M.D. Margaret H. McKee, M.D.

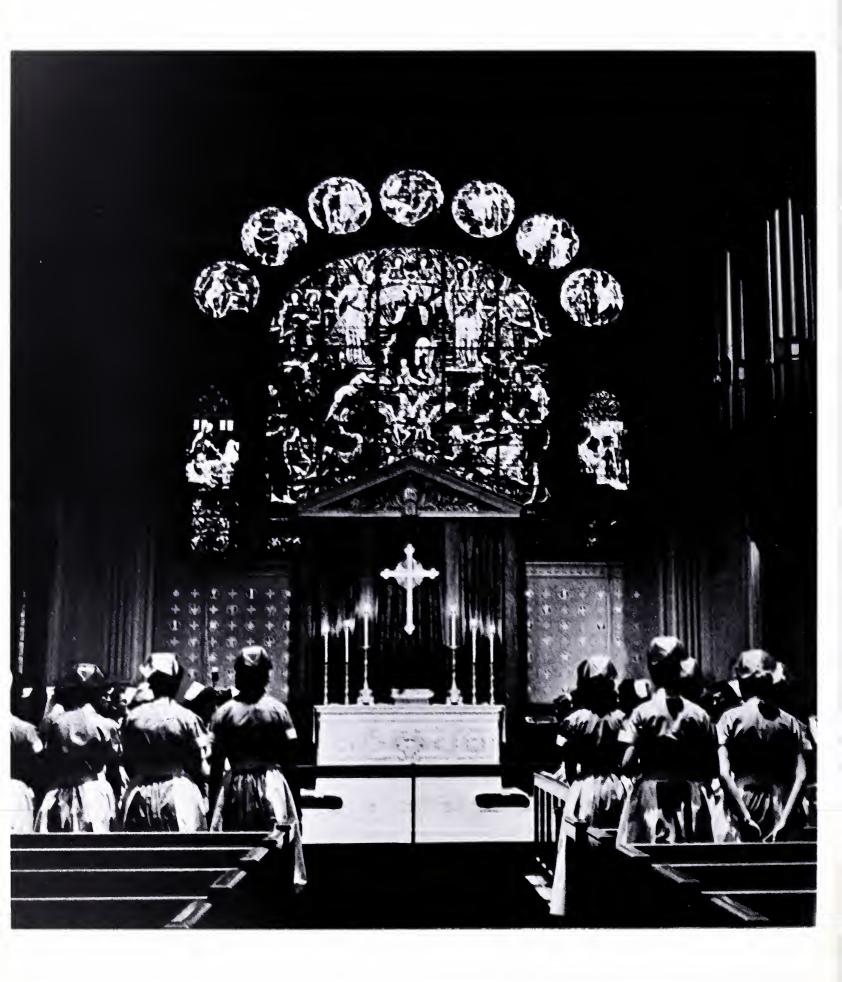
John M. McKinney, M.D. Paul C. Morton, M.D. Leon Motyloff, M.D. E. Eugene Mullen, M.D. Arthur J. Murphy, M.D. Joseph N. Nathanson, M.D. William S. Norton II, M.D. Carl S. Oakman, M.D. Bernard L. Pacella, M.D. Herbert Parsons, M.D. Boris P. Petroff, M.D. Constantine Photos, M.D. William J. Pyles, M.D. Elise L. Renning, M.D. Henry G. Rieger, D.D.S. Nelson B. Sackett, M.D. Charles F. Schetlin, M.D.

Fred J. Schilling, M.D. James R. Scott, M.D. Edward J. Sivigny, M.D. Craig N. Smith, M.D. Frank E. Smith, Jr., M.D. Robert F. Solley, M.D. Richard B. Stark, M.D. Dudleigh C. Stone, M.D. Hilton H. Stothers, M.D. Edward Stroh, D.D.S. John A. Taylor, M.D. Samuel F. Thomas, M.D. Frederick R. Thompson, M.D. Harold M. M. Tovell, M.D. Theodore B. Van Itallie, M.D. Esther M. Ward, M.D. F. Stafford Wearn, M.D.

John P. West, M.D.
Stanley Whitfield, M.D.
Aubrey L. Whittemore, Jr., M.D.
Frederick H. Wilke, M.D.**
Edward M. Winant, M.D.
Myron Wright, M.D.
Alexander W. Young, Jr., M.D.
Shyh-Jong Yue, M.D.
Harold A. Zintel, M.D.

*by invitation.

"A Christian family, entertaining its guests.."



At the Diocesan Convention held on May 14th, 1963, we were given the opportunity to present a brief report of our ministry in St. Luke's Hospital. Let me begin by quoting some extracts taken from it:

"St. Luke's is an institution of which the Diocese may well be proud. It is the oldest, largest, and in the opinion of many, the finest hospital connected with the Episcopal Church in the country. It has often been said that the fact that St. Luke's is a 'Church Hospital' is responsible for its unique atmosphere of warm, personal concern for the patient as a whole person. As Chaplains we are trying to carry on the tradition which was established by its founder, the Reverend Dr. William Augustus Muhlenberg, who defined the Hospital as 'A Christian family entertaining its guests, all of whom are ill.' Although the family has grown tremendously during the intervening years we still refer, frequently, to 'The St. Luke's Hospital Family.'

"A staff of four priests of our Church, employed by the Hospital on a full-time basis, makes it possible for at least one Chaplain to be 'on call' day and night, seven days a week. We offer our services, both pastoral and sacramental, to all patients, without regard to denominational differences, with the exception of Roman Catholic and Jewish patients. Priests from the neighboring parishes are faithful in visiting and administering the sacraments to the Roman Catholic patients. A Jewish Rabbi also visits the Hospital, regularly, each week.

"During 1962 the total attendance at (our) services amounted to 25,041. The total number of services conducted was 2,001 of which number 1,258 consisted of a slightly shortened form of 'The Communion of the Sick' which were held in the wards or in patients' rooms. The total number of Communions administered was



The Rev. Cornelius P. Trowbridge, Director, Department of Religious Services

4,092. A conservative estimate indicates that during the year more than 6,000 individual patients were visited by the Chaplains and the total number of pastoral visits exceeded 20,000."

For twelve weeks during the summer a program of Clinical Training for seminarians was conducted by Chaplain Walworth. Eight students from four different seminaries participated in this program which is being recognized, more and more throughout the Church, as an essential part of the training for the ministry.

We feel that we have been most fortunate in securing the services, on a part-time basis, of the Reverend Dr. William E. Sprenger as Chaplain for the Convalescent Hospital in Greenwich. At the time of his retirement Dr. Sprenger was the Director of The Episcopal City Mission Society which provides chaplains for some twenty-five city and county institutions. In addition to his ability and experience, his warm and cheerful personality makes him a most welcome member of the staff.

It has been a source of great satisfaction to work closely with Mr. Davidson, and other members of the Administrative Staff, and to be able to count on their cooperation in dealing with the affairs of this Department.





Mrs. John S. Burke, Jr., Chairman, Assistant Board

Mrs. John P. West, President, St. Luke's Auxiliary

Mrs. J. Winston Fowlkes, Co-Chairman, Special Events Committee

WHAT, NO WOMEN?

A Hospital without an auxiliary? Unthinkable!

Happily, St. Luke's and Woman's are each blessed with a hard-working and devoted group of ladies. Known respectively as the St. Luke's Auxiliary and the Woman's Hospital Assistant Board, the two groups banded together last year under the heading of the "Special Events Committee" to begin planning the first of a series of fund raising affairs to meet their joint pledge of \$230,000 to the Dual Century Fund.

The first of their joint "events," a raffle of breathtaking proportions, was a singular success. Tickets at \$100 each entitled purchasers to share in the awarding of five cars, ten color TV sets, ten Pan Am trips for two to Europe, Hawaii

and the Virgin Islands, and two Grace Line Cruises for two. The drawing, held at the New York Hilton during that hotel's opening week and presided over by glamorous Miss Celeste Holm, was a grand party. Net proceeds reached \$36,000. Almost at once the committee began to plan fête #2: a Gala ball at the Top-of-the-Fair Restaurant during preview week of the New York World's Fair.

As if all this were not enough, St. Luke's Auxiliary members helped plan the renovation of Scrymser lobby — now an elegant public area — and the Assistant Board began to aid in the planning of the coming move to the new Woman's Hospital building. Busy times for busy ladies — and their every job a success.



ST. LUKE'S HOSPITAL AUXILIARY

President Mrs. John P. West

First Vice President Mrs. H. Clifford Gayley

Second Vice President
Mrs. John P. Lins

Mrs. John P. Lins

Treasurer Miss Gertrude R. Hoyt

Corresponding Secretary Mrs. Hilton H. Stothers

Recording Secretary
Mrs. Robert G. Barnes

WOMAN'S HOSPITAL ASSISTANT BOARD

Honorary Chairman Mrs. Walbridge S. Taft

Chairman

Mrs. John S. Burke, Jr.

Vice-Chairmen Mrs. Clendenin J. Ryan Mrs. Robert McN. Smith Mrs. Walker G. Buckner

Secretary

Mrs. Harold F. McGuire

Treasurer Mrs. John B. Aspegren SPECIAL EVENTS COMMITTEE

Co-Chairmen Mrs. J. Winston Fowlkes Mrs. John McNamee Sullivan

Mrs. Leslie P. Barker Mrs. John S. Burke, Jr. Mrs. Jarvis Cromwell Mrs. Charles Hamrick Mrs. John P. Lins Mrs. Clarence G. Michalis

Mrs. Clarence G. Michalis Mrs. Harold R. Mixsell Mrs. Clendenin J. Ryan Mrs. Robert McN. Smith Mrs. Edwin P. Stevens

Mrs. John P. West Mrs. Theron O. Worth, Jr.











phi-lan'thro-py

[Love for mankind, devotion to human welfare]

St. Luke's, whose beginnings are told in terms of personal generosity, exists today as a major health center because of the endowments of many through the years and the many current gifts which support research, supplement operating income, and permit capital expansion.

In 1963, individuals, corporations and foundations gave \$817,500 as grants-in-aid for the St. Luke's Research program.

In response to current needs, 1,690 friends of St. Luke's-Woman's Hospitals gave \$128,400.

And under the leadership of A. Varick Stout (and after his election as Hospital President under Dual Century Fund Chairman Daniel P. Davison), gifts for the New Woman's Hospital and the Service & Research Center approximated \$2,000,000. At the end of the year, the Dual Century Fund stood at \$7,300,000.

Begun by 19th century philanthropy, St. Luke's continues its advance, aided by the present-day generosity of those corporate and individual citizens who respond to the hospital's needs and its promise for the future.

[A listing of contributors to general and special funds will be found in the St. Luke's Hospital 1963 Scientific and Statistical Reports.]

Many friends of the Hospital often desire to express their appreciation of the treatment of patients and the charitable work done by St. Luke's by a contribution to the work of the Hospital. Any information concerning the various needs of the Hospital can be obtained from the Executive Director.

Form of Bequest I give and bequeath to St. Luke's Hospital of New York City, a corporation created in the year 1850, under the Laws of the State of New York, or: I give and bequeath to Woman's Hospital for its corporate purposes, the sum of dollars.

Form of Devise (real property) I give and devise to St. Luke's Hospital of New York City, a corporation created in the year 1850, under the Laws of the State of New York, or: I give and devise to Woman's Hospital for its corporate purposes, all that, etc. (here describe the property).

Doing Unto Others

It might be hard to tell who gets more out of the efforts of the volunteers — the patients or the volunteers themselves. There is certainly no problem evaluating what volunteers mean to the hospital, for they both free staff personnel to do a myriad of other, more technical, jobs, and by various means help to make the patient more comfortable and secure in the hospital environment.

Statistically, in 1963, the 420 St. Luke's Volunteers contributed 57,340 hours of their time . . . they played with and taught children; filled out forms, typed and filed in nearly every department . . . admitted and interviewed patients . . . staffed clinic desks . . . transported patients to diagnostic and therapy centers and on Sunday to Chapel services . . . they wheeled carts filled with books from the patients library, with painting and prints to brighten rooms, and with magazines, candy and tobacco . . . they folded bandages, took inventories, and did a hundred other things in a hundred other places.

And who knows whether the satisfaction they received, their sense of fulfillment, their gratification at helping others is outweighed by the appreciation of those they helped?

It probably comes out just about even.





St. Luke's Hospital, New York, N.Y.

⊕ is accredited by: The Joint Commission on Accreditation of Hospitals. ⊕ is approved for intern and resident training in the specialties as follows: Anesthesiology, Cardiology, Dentistry, Dermatology, Internal Medicine, Obstetrics and Gynecology, Ophthalmology, Orthopedic Surgery, Otolaryngology, Pathology, Pediatrics, Plastic Surgery, Psychiatry, Radiology, Surgery, Urology. ⊕ is affiliated with: The College of Physicians and Surgeons, Columbia University. ⊕ is a member of: The American Hospital Association, The American Protestant Hospital Association, The Hospital Association of New York State, The Greater New York Hospital Association, The United Hospital Fund, The Greater New York Fund, Welfare Council of the City of New York. ⊕ is a participating hospital in the master plan for hospitals and related facilities of: The Hospital Council of Greater New York. ⊕ is a participating member of: The Exchange Visitors Program for Graduate Nurses. St. Luke's Hospital School of Nursing is approved by: The New York State Department of Education. ⊕ is fully accredited by: The National League for Nursing Accrediting Service.

